

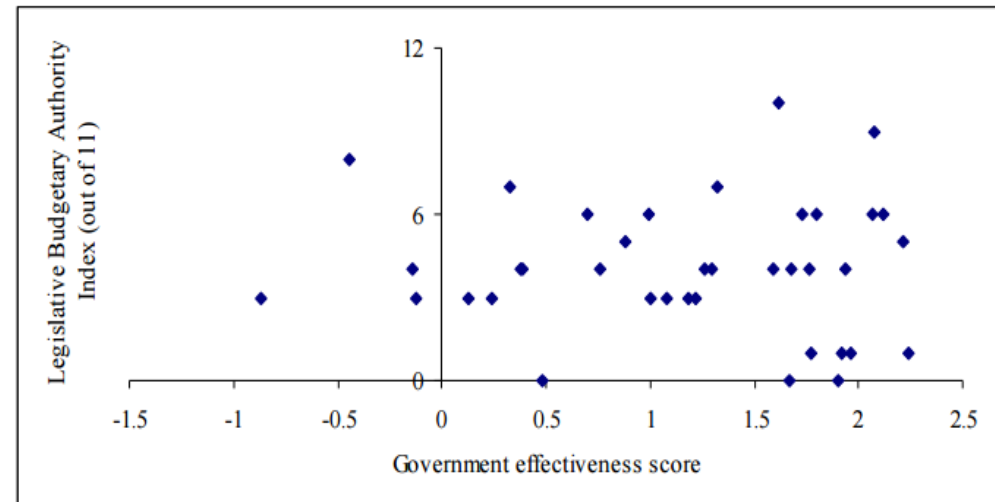
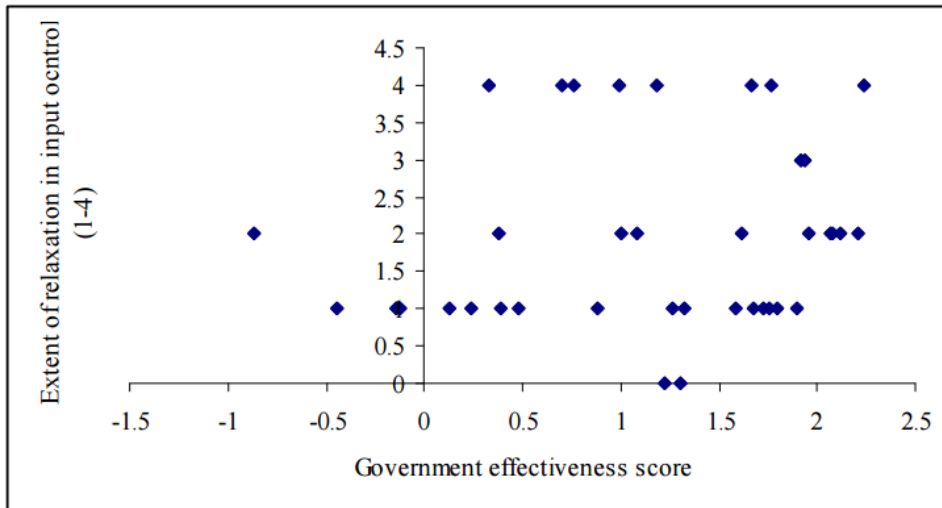
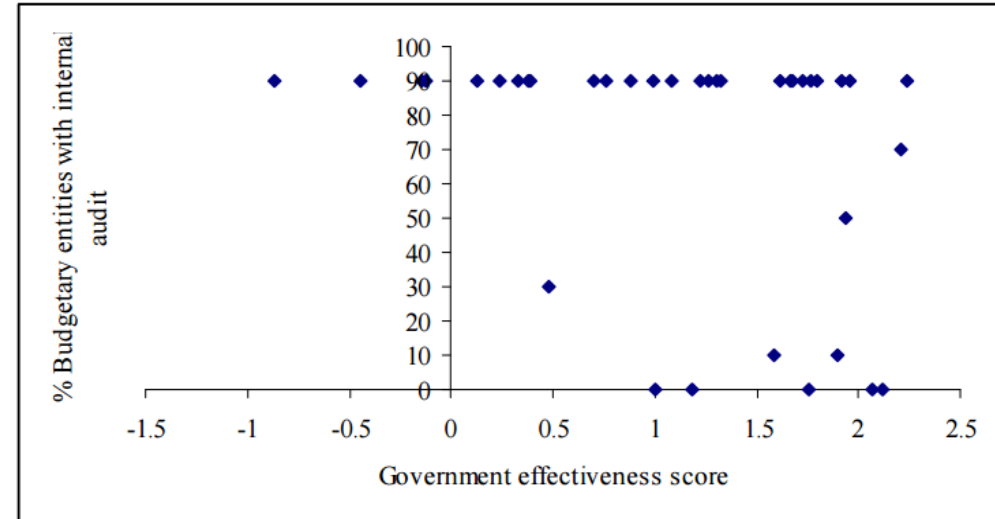
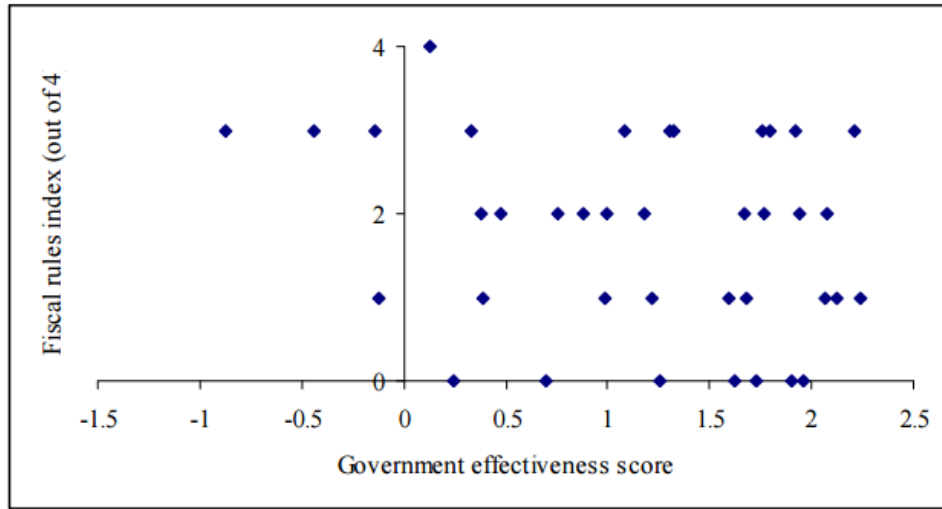


PUBLIC FINANCIAL MANAGEMENT AS INSTITUTIONAL REFORM

Tobias Haque, World Bank

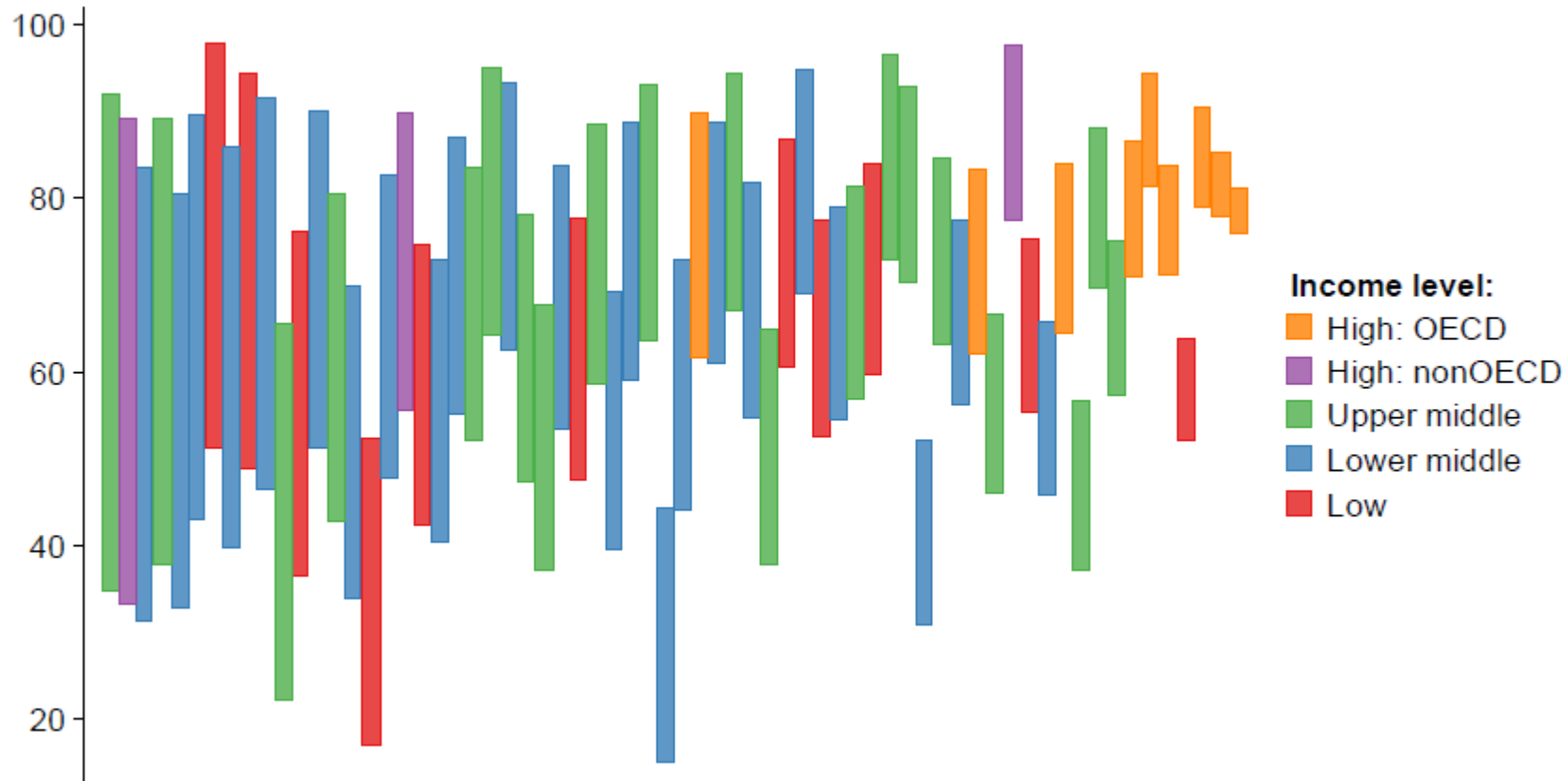
Different things work in different places

There is no clear relationship between “good practice” institutional forms and government effectiveness outcomes.



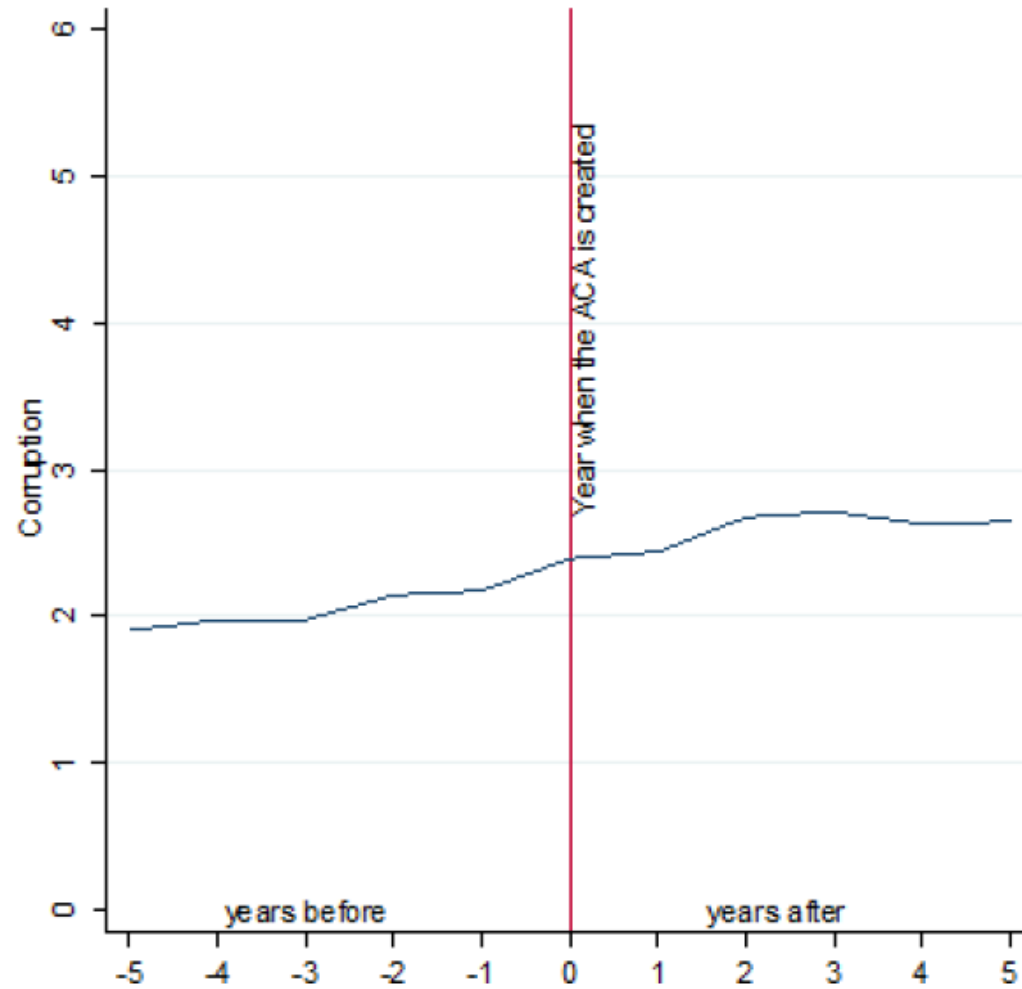
We need to focus on actual practices rather than formal institutions

Almost all countries show a gap between formal rules and actual practices, including relatively wealthy UMICs



Formal rules cannot “solve” political economy problems

Implementation of anti-corruption agencies has no impact on corruption levels on average



Implications

- Greater creativity in establishing context-appropriate solutions
- Focus on function rather than form
- Take account of political incentives

Challenges

- How can we build a better empirical base for PFM?
- How can we build connections between PFM practice and the broader governance/institutions literature?